Rapid Assessment and Recovery of Troubled Projects

If you're a project manager who is in the trenches every day, sooner or later you'll be staring into the face of a troubled project. The project may be your own or may be one you've inherited. Knowing what to do when the time comes will be critical to your success. You'll need to take action immediately—with speed, accuracy, power, balance and focus. You'll have little time to think about an approach or polish your skills.

Rapid Assessment and Recovery of Troubled Projects demonstrates a proven process to project recovery. You'll get everything you need (process, tools, techniques) to perform a rapid assessment of a project in trouble, develop a recovery plan and manage the transition to stabilization.

Active participation in the case study, designed to simulate the environment and feel of an actual troubled project, will enable you to build your skills in a meaningful way. This course is a must for experienced project managers who need to know what to do when the chips are down.

Reminder: Participants should have a thorough understanding of scheduling and cost control and risk management before taking this course.

Course Length: 3 days

What you will learn:

- Structure and lead the effort to assess project problems rapidly
- Determine the root causes of identified problems
- Develop a recovery plan for any troubled project
- Provide leadership to turn the project around
- Identify and manage signs of trouble early in a project

Course Topics

- **Introduction to Assessment Methodology**
  - Identifying the early warning signs of troubled projects
  - The role of the assessment sponsor
  - Overview of the Rapid Assessment Model

- **Planning the Assessment**
  - The role of the charter in developing an assessment plan
  - Bridging the gap between the project team and the assessment team
  - Evaluating project history through critical documentation

- **Conducting the Assessment**
  - Developing the interview strategy
  - Using interviews to determine project reality
  - Analyzing and validating project data

- **Developing the Stabilization Plan**
  - Stabilization conceptual overview
  - Recovery strategy options
  - Developing a plan for stabilization
  - Addressing people, processes, products and timing

- **Stabilizing the Project**
  - Steps to conduct stabilization plan
  - Techniques for prioritizing threats, opportunities and problems
  - Re-baselining the project plan
  - Implementing project control metrics

- **Preventive Measures**
  - Avoiding classic mistakes

- **Establishing a Plan for Continuous Improvement**

PMBOK® Guide **knowledge areas covered in this course:**
- Project Integration Management
- Project Scope Management
- Project Quality Management
- Project Time Management
- Project Cost Management
- Project Risk Management
- Project Procurement Management
- Project Communications Management

BABOK® Guide **knowledge areas covered in this course:**
- Business Analysis Planning and Monitoring
- Elicitation
- Requirements Management and Communication
- Enterprise Analysis
- Requirements Analysis
- Solution Assessment and Validation
- Underlying Competencies